

PADC MANAGEMENT COMPANY LTD. - SCHEDULE OF FINANCIAL ACTIVITIES AND SURPLUS

Schedule 1

For the year ended March 31, 2015 (in dollars)	Education Second Level Services	First Nations Government	Women's Commission	Tribal Council Funding	Treaty Defence	Active Measures
Revenue						
Aboriginal Affairs and Northern Development Canada	932,404			500,000		
Program Management Costs and Fees		3,141,268	49,391		144,961	
Facility and Vehicle Rentals		644,166				
Other Sources		856,702	71,986			60,000
Transfers To (From)		(75,000)	75,000			
Total Revenue	932,404	4,567,136	196,377	500,000	144,961	60,000
Expenses						
Chiefs, Boards and Commissions Meetings	19,657	122,777	117,966			
Annual Assembly		244,679				
AFN and FSIN Assemblies		118,599				
Sector Meetings and Per Diems		274,826				
Contributions to Chiefs' Salary		304,000				
Community Consultations, Workshops and Training		27,215			70,090	
PAGC Tribune		40,383				
Stationary, Supplies, Printing, Postage and Rentals	13,092	67,130	673			178
Telephone	9,458	29,246	3,000			2,410
Office Rental, Utilities and Land Use	45,946	227,329				
Administration	141,365					6,000
Audit, Legal and Consulting Fees		11,486			42,820	
Elders and cultural activities	35,832	33,699				
Fine Arts and Language Festivals, Community Events						
Awards, Donations, Advertising, and Promotions	13,046	273,728				
Travel, Staff Development and Events	150,423	371,624				6,404
Salaries and Employee Benefits	424,719	693,483		506,993		43,949
Bank Charges and Interest		124,337				
Recruitment and Relocation	185					97
Community events and sponsorships		153,318	51,900			
School supplies and equipment	87,568					
Facilities Operations		386,089	38,363			
Equipment Rental	4,444	4,708				
Central Vehicle Operations		24,788				
Insurance, Repairs and Maintenance	1,150	19,709	3,035			
Information Technology Services	4,800	15,360				
Consultant fees	13,079	11,411				
Total Expenses	964,764	3,579,924	214,937	506,993	112,910	59,038
Annual Surplus (Deficit)	(32,360)	987,212	(18,560)	(6,993)	32,051	962

PADC MANAGEMENT COMPANY LTD. - SCHEDULE OF FINANCIAL ACTIVITIES AND SURPLUS

Schedule 2

For the year ended March 31, 2015 (in dollars)	Engineering & Technical Services	Technical Services Contributions	Post-Secondary Education	Economic Development	Community Dev. Corporation	Band Employee Benefits
Revenue						
Aboriginal Affairs and Northern Development Canada	1,256,945	1,130,261		1,219,912		383,869
Northern Lights Community Development Corporation					361,624	
Canada Mortgage and Housing Corporation	93,219					
Sask. Indian Institute of Technologies			1,010,832			
Other Sources/Deferred Revenue/Recoveries	57,028	(388,350)	26,020			(107,806)
Total Revenue	1,407,192	741,911	1,036,852	1,219,912	361,624	276,063
Expenses						
Salaries and Benefits				74,599	271,565	276,069
Travel and Vehicle Operations				25,585		
Telephone				1,873	5,288	
Stationary, Books, Tools, Supplies and Printing				1,179	5,977	
Board Meetings				7,174		
CEDO Flow-through Funding				992,676		
Office Rental, Utilities and Land Use					37,419	
Administration				33,566	33,153	
Information Technology Services				960	2,880	
Agriculture Program and SIAP Board				82,570		
Repairs and Maintenance					2,663	
Grant-in-Lieu	63,300					
Capital Capacity Development	398,397					
Asset Condition Reporting Systems	151,851					
Housing Inspections	329,725					
Community Planning	51,344					
Database and GIS Systems	28,548					
Fire Prevention and Training	118,432					
Building Facility Maintenance	264,924					
Other Costs	943					2,406
Water/Wastewater Circuit Rider Training		490,810				
Water/Wastewater Operator Continuing Education		65,005				
Emergency Preparedness Regional Forum		110,219				
Fire Safety and Prevention		76,550				
IT Service Training			38,385			
Business Administration Program			279,703			
Athabasca Employment and Training			752,844			
Total Expenses	1,407,464	742,584	1,070,932	1,220,182	358,945	278,475
Annual Surplus (Deficit)	(272)	(673)	(34,080)	(270)	2,679	(2,412)

PADC MANAGEMENT COMPANY LTD. - SCHEDULE OF FINANCIAL ACTIVITIES AND SURPLUS

Schedule 3

For the year ended March 31, 2015 (in dollars)	Sakwatamo Lodge	Urban CAPC	Community Justice	Alternative Measures	Spiritual Healing Lodge	Gambling Addictions
Revenue						
Health Canada - FNIHB	1,104,247					
Saskatchewan Justice			333,200	113,200		
Justice Canada			447,549	36,628		
Sask. Corrections, Public Safety and Policing			42,300	84,200		
Corrections Services Canada					345,400	
Public Health Agency Canada		80,946				
Federation of Sask. Indian Nations						501,832
Total Revenue	1,104,247	80,946	823,049	234,028	345,400	501,832
Expenses						
Board Meetings, Orientation and Training	8,803		5,375			
Elders Services and Supplies	15,265	2,859	585	300	21,150	
Salaries, Benefits and Casual Wages	637,619	48,187	615,031	175,306	406,333	343,914
Travel, Training and Workshops	14,570	5,170	108,780	7,803	6,876	10,654
Materials, Supplies and Equipment	6,550	7,093	12,538	4,089	6,972	19,273
Consultation and Accreditation	33,419					
Staff Development, Workshops and Recruitment	6,622				1,179	3,587
Professional Fees	7,200				4,000	6,000
Telephone	7,604	3,712	5,317	256	4,518	3,355
Intranet/IT Services	10,560	960	12,480			3,840
Administration and Bank Charges	110,425	3,500	40,400	34,000		50,183
Insurance	10,635		265		5,654	2,118
Facility and Office Rent, General Administration		12,000	18,783	6,760		28,000
Recreation and Cultural Activities	644				4,642	
Bank Charges and Interest					4,645	
Advertising and Promotions						7,687
Vehicle Operations and Purchases	16,038				11,162	
Utilities	29,852				20,748	6,697
Maintenance, Repairs and Renovations	2,707				42,767	2,439
Food and Kitchen Supplies	55,933				34,906	6,873
Laundry, Linen and Janitorial	11,496	269			2,065	1,629
Children and Youth Activities	16,038					
Sewer, Water and Road Services	24,000				24,000	
Staff Certification/Recruitment and Retention	34,700					
Clinical Services	43,748					
Client/Relatives' Allowance and Services	89		943		12,424	
Total Expenses	1,104,517	83,750	820,497	228,514	614,041	496,249
Annual Surplus(Deficit)	(270)	(2,804)	2,552	5,514	(268,641)	5,583

PADC MANAGEMENT COMPANY LTD. - SCHEDULE OF FINANCIAL ACTIVITIES AND SURPLUS

Schedule 4

For the year ended March 31, 2015 (in dollars)	Justice Projects	Sports, Culture & Recreation	Forestry	Women's Comm. Daycare	2014 First Nations Winter Games	Special Education Indirect Services
Revenue						
Aboriginal Affairs and Northern Development Canada			854,275			1,198,341
Sask. Lotteries/Sports Council		118,050				
Saskatchewan Justice	137,760					
Justice Canada	36,106					
Sask. Environment			1,562,900			
Sask. Ministry of Education				261,676		
Other Sources	25,963	532,090		155,913	506,812	
Total Revenue	199,829	650,140	2,417,175	417,589	506,812	1,198,341
Expenses						
Courtworkers Program	137,748					
Family Violence Coordinator	37,760					
Other Justice Services	22,405					
Sports and Recreation Boards		54,978				
Sports Development, Cultural Activities and Tournaments		18,762			39,226	
Sask FN Summer/Winter Games		242,243				
Forest Fire Suppression			2,005,112			
School Funding						123,414
Training and workshops		20,158	75,697			64,896
Environmental Remediation Projects			155,076			
Salaries and Benefits		122,025	108,750	370,775	15,550	535,730
Travel, Recruitment and Vehicle Operations		36,981	32,374	3,989	6,300	107,888
Materials and Supplies		5,385	7,769	13,224	17,194	54,831
Telephone		3,454	5,512	1,592	550	14,300
Intranet/IT Services		2,880	1,920	960		6,720
Food and Kitchen Supplies				18,823	109,392	
Renovations, Repairs and Maintenance				4,500		
Advertising, Recruitment and Relocation		2,042		1,947		
Laudry and Janitorial				6,040		
Administration			24,557			119,834
Office, Facility Rental, Land Use, Insurance and Utilities			18,000	34,097		76,697
Volunteers, VIP Banquet and Special Events					16,048	
Games Venues and Accomodations					203,175	
Community Consultations and Professional Fees				5,100	1,801	94,154
Cultural Activities, Awards and Ceremonies					54,390	
Marketing and Fundraising Activities					45,939	
Total Expenses	197,913	508,908	2,434,767	461,047	509,565	1,198,464
Annual Surplus(Deficit)	1,916	141,232	(17,592)	(43,458)	(2,753)	(123)

PADC MANAGEMENT COMPANY LTD. - SCHEDULE OF FINANCIAL ACTIVITIES AND SURPLUS

Schedule 5

For the year ended March 31, 2015 (in dollars)	Education New Paths	Special Education Direct Services	FN Student Success Plan	Urban Services	Special Projects
Revenue					
Aboriginal Affairs and Northern Development Canada	2,830,142	8,812,158	4,828,011		
Saskatchewan Indian Institute of Technology				1,112,058	
First Nations Trust					4,919,690
Other Sources/Deferred Revenue				95,399	638,146
Total Revenue	2,830,142	8,812,158	4,828,011	1,207,457	5,557,836
Expenses					
School Libraries Development	214,132				
Better Beginnings and Early Years Programming	155,215				
Physical Activity for Life	120,007				
Special Education Developments	78,492				
Ongoing Administrators Professional Development	5,594				
Teacher Assistant Training	13,419				
Language and Culture	72,706				
New Path Consultant	118,593				
Classroom Language and Culture Consultants	313,616				
Safe and Caring Schools	148,783				
21st Century Learning Technologies	107,768				
School Internet Connectivity	250,582				
First Nations School Projects	1,231,361		2,823,018		
School Salaries and Benefits		8,004,532			
Consulting Fees		613,490			
Learning Materials and Assistive Technologies		43,729			
Other Costs		150,465			20,360
Student Assessments			40,651		
Performance Measurement			401,042		
Numeracy and Literacy			903,553		
Early Literacy			659,898		
Administration				300,331	
Urban Employment and Training				1,083,948	
Kids First Program				73,324	
Casino funds distribution					4,919,690
Veterans Gathering					13,240
NRTA Summit					81,360
RCMP Housing					38,124
Northern Sask. Trappers Convention and Table					64,513
Nuclear Waste Studies					314,195
Total Expenses	2,830,268	8,812,216	4,828,162	1,457,603	5,451,482
Annual Surplus(Deficit)	(126)	(58)	(151)	(250,146)	106,354

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Schedule 6

For the year ended March 31, 2015 (in dollars)	Health & Social Development	Education School Evaluations	15-Bed Youth Treatment Facility	Summer Student Employment	White Buffalo Instructional
Revenue					
Aboriginal Affairs and Northern Development Canada		7,860		45,351	
Health Canada - FNIHB Contributions	4,904,658				
Sask. Indian Institute of Technologies	1,146,709				
Other Sources	366,938				108,000
Deferred Revenue/Refundable to Funding Agency			44,912		
Total Revenue	6,418,305	7,860	44,912	45,351	108,000
Expenses					
Green Plan - Water Quality Technicians	286,500				
Homecare Nursing	1,123,962				
First Nations Childcare Initiative	1,132,154				
HIV/AIDS Awareness	76,958				
Diabetes Program	268,037				
Dental Therapy	873,966				
Headstart	1,108,790				
Prenatal Nutrition	74,103				
Maternal Child Health	388,785				
Immunization Strategy	33,079				
Security, Threat and Risk	95,148				
Optometrist Consultations	15,090				
Crisis Intervention	9,004				
Fetal Alcohol Syndrome	98,774	-			
Community Safety and Healing	89,888				
Residential School Project	358,893				
Empowering Youth Workshops	36,000				
E-Health Project	67,999				
Elders Gathering	20,000				
Truth and Reconciliation Project	18,336				
Other Costs	206,629		44,912		
Conference Venues, Facilities and Catering					
Consulting Services/Other Costs		7,860			
Administration					10,800
Salaries, Wages and Benefits				45,353	103,371
Intranet Services					1,920
Total Expenses	6,382,095	7,860	44,912	45,353	116,091
Annual Surplus (Deficit)	36,210	-	-	(2)	(8,091)

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Schedule 7

For the year ended March 31, 2015 (in dollars)	Health Transfer	Child Care & Education Centre	Sprucelodge Boarding Home	Sakwatamo Lodge Capital	IT Services
Revenue					
Health Canada - FNIH	6,432,178		1,983,778		
First Nations Child and Family Services Agencies		4,526,794			
Other Sources/Deferred Funding	122,261	28,817	22,462	150,369	479,391
Total Revenue	6,554,439	4,555,611	2,006,240	150,369	479,391
Expenses					
Direct Management Costs	604,100				
Nursing Supervision	174,424				
Environmental Health Officers	489,246				
Program Consultants	140,541				
Direct Nursing	1,965,281				
FN Flow-Through Funds	1,530,306				
Mental Wellness	206,460				
First Nations' Governance	186,965				
Audit and Legal Fees	31,161				
Administration/Management	436,252	1,079,142			48,000
Other Costs/MAR	421,685				3,942
Insurance	71,438				1,170
Office Rental, Land Use, Janitorial and Utilities	328,137				20,000
Child Care Workers		2,101,014			
Counselling Unit		77,746			
Student Activities		71,666			
Engineering and maintenance		270,635			
Household/Kitchen		184,960			
Vehicles		58,509			
School Administration		182,918			
School Teachers		511,736			
School Operations and Maintenance		74,342			
Call Center Transportation and Accommodations			438,009		
Call Center Salaries and Operating Costs			213,380		
Patient Accommodations and Transportation			588,643		
Salaries and Operating Costs			696,919		
Salaries and Benefits					284,785
Travel and Staff Development					18,263
Telephone					16,159
Intranet/IT Services					22,556
Total Expenses	6,585,996	4,612,668	1,936,951	-	414,875
Annual Surplus(Deficit)	(31,557)	(57,057)	69,289	150,369	64,516