

PADC Management Company Ltd.
First Nations Government and Administration
Schedule 3 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2015

	Budget (Note 23)	2015	2014
Revenue			
Federal Government: (Note 17)			
Aboriginal Affairs and Northern Development Canada	893,983	883,869	2,293,935
Canadian Nuclear Safety Commission	-	10,200	40,591
Provincial Government:			
Saskatchewan Ministry of Environment	-	-	28,860
First Nations Trust	5,100,000	4,919,690	5,076,386
Federation of Saskatchewan Indian Nations	100,000	70,000	31,289
Northern Lights Community Development Corporation	417,500	560,845	687,756
Administration Fees and Services	542,600	515,861	611,375
First Nations Funding	-	-	116,681
Other Sources	195,000	1,170,370	942,054
Refundable to Funding Agencies	-	(107,806)	-
Total Revenue	7,249,083	8,023,029	9,828,927
Expenses			
Salaries and benefits	676,983	1,115,361	2,298,825
First Nations flow-through funding:			
Casino funds distribution	5,100,000	4,919,690	5,076,386
Economic development advisory services	-	0	167,160
Travel and vehicle operations	-	36,174	79,448
Community consultations	7,200	266,521	262,094
Boards, commissions and coordinator meetings	250,000	183,572	163,256
Sports and recreation activities	(12,500)	9,328	-
Stationary, materials, tools and supplies	3,500	7,112	74,889
Community workshops and training	-	0	32,713
Consultant fees	20,000	0	15,000
Amortization of tangible capital assets	429,170	455,147	479,499
Facilities, rent, utilities and land use (Note 20)	79,420	84,982	64,331
Annual Assembly/AFN/F SIN Assemblies	350,000	130,190	-
Allowance for funding settlements	-	0	25,000
Professional fees	20,000	11,486	37,755
Bank charges and interest	-	109,986	53,359
Information technology services (Note 20)	3,360	2,880	15,360
Recruitment and relocation	-	0	200
Community development activities	35,000	42,572	-
Other costs	7,000	2,406	32,132
Insurance	-	14,448	12,102
Repairs and maintenance	-	18,524	-
Elders and cultural activities	-	39,081	11,934
Advertising, promotions and donations	-	0	23,306
Staff development and functions	-	0	6,296
Telephone and internet service	10,800	9,088	43,308
Furniture and equipment purchase	-	0	4,576
Administration and program management costs (Note 20)	38,700	33,153	54,964
Total Expenses	7,018,633	7,491,701	9,033,893
Annual Surplus (Deficit)	230,450	531,328	795,034

PADC Management Company Ltd.
Community Services
Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2015

	Budget (Note 23)	2015	2014
Revenue			
Federal Government: (Note 17)			
Aboriginal Affairs and Northern Development Canada	-	-	250,000
Provincial Government:			
Saskatchewan Ministry of Education	330,000	261,676	289,536
First Nations Trust	225,000	164,159	169,294
Northern Lights Community Development Corporation	250,000	455,899	75,750
Administration Fees and Services	180,000	141,845	125,953
First Nations Funding	4,600,000	4,526,794	4,239,510
Other Sources	535,030	583,925	532,775
Total Revenue	6,120,030	6,134,298	5,682,818
Expenses			
Salaries and benefits	3,729,400	3,743,225	3,756,658
Travel and vehicle operations	142,000	118,190	114,443
Student allowances, tuition and other expenses	18,000	16,200	16,200
Community consultations	25,000	56,779	17,762
Sports and recreation activities	686,000	734,947	468,061
Stationary, materials, tools and supplies	78,400	93,878	86,459
Community workshops and training	-	-	46,900
Amortization of tangible capital assets	30,604	31,202	43,288
Facilities, rent, utilities and land use (Note 20)	175,980	150,889	148,030
Professional fees	28,000	27,600	27,198
Bank charges and interest	1,500	3,011	2,214
Information technology services (Note 20)	21,080	20,160	24,000
Recruitment and relocation	7,000	3,999	2,066
Other costs	900	22,936	10,560
Insurance	26,000	36,339	34,937
Repairs and Maintenance	49,920	31,022	52,387
Elders and cultural activities	20,000	31,627	30,019
Advertising, promotions and donations	-	1,225	-
Staff development and functions	36,000	50,391	32,564
Food and kitchen supplies	139,000	144,640	148,606
Telephone and internet service	29,200	27,294	29,795
Client activities and supplies	96,180	99,726	83,549
Equipment and furniture	-	-	6,369
Administration and program management costs (Note 20)	616,200	677,957	635,927
Total Expenses	5,956,364	6,123,237	5,817,992
Annual Surplus (Deficit)	163,666	11,061	(135,174)

PADC Management Company Ltd.
Economic Development
Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2015

	Budget (Note 23)	2015	2014
Revenue			
Federal Government: (Note 17)			
Aboriginal Affairs and Northern Development Canada	1,219,912	1,219,912	1,219,912
Total Revenue	1,219,912	1,219,912	1,219,912
Expenses			
Salaries and benefits	66,000	74,599	89,504
CEDO flow-through funds	993,376	992,676	998,076
Travel and vehicle operations	28,000	25,585	25,261
Community consultations	-	3,935	900
Boards, commissions and coordinator meetings	7,200	7,174	36,071
Stationary, materials, tools and supplies	1,800	1,180	1,641
Information technology services (Note 20)	-	960	-
Telephone and internet service	1,800	1,873	2,277
Agricultural development projects	83,000	78,635	96,535
Administration and program management costs (Note 20)	11,460	33,566	33,566
Total Expenses	1,192,636	1,220,183	1,283,831
Annual Surplus (Deficit)	27,276	(271)	(63,919)

Schedule 6 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2015

	Budget (Note 23)	2015	2014 <i>Restated (Note 25)</i>
Revenue			
Federal Government: (Note 17)			
Aboriginal Affairs and Northern Development Canada	17,287,281	18,654,267	18,951,297
AANDC - Other	-	-	1,000
Public Health Agency Canada	75,000	80,946	80,946
Saskatchewan Indian Institute of Technologies	2,279,000	2,122,890	2,069,017
Northern Lights Community Development Corporation	-	6,004	2,500
Other Sources	79,500	181,419	121,219
Total Revenue	19,720,781	21,045,526	21,225,979
Expenses			
Salaries and benefits	3,114,328	3,211,794	3,282,455
First Nations schools flow-through funding:	-	-	
Special Education RMO flow-through funds	7,752,505	8,127,946	8,320,595
First Nations Student Success Plan flow-through	2,976,309	2,823,018	2,978,494
Education New Paths flow-through funds	1,217,854	1,231,361	1,233,811
Schools supplies and learning tools and materials	484,158	720,620	910,080
Early literacy schools projects	-	66,042	139,015
Professional services	666,123	1,128,956	671,393
Other costs	72,730	300,404	50,562
Travel and vehicle operations	477,765	547,124	600,455
Student allowances, tuition and other expenses	1,487,756	1,240,048	1,291,286
Community consultations	36,365	118,815	209,305
Boards, commissions and coordinator meetings	126,075	23,833	112,688
Stationary, materials, tools and supplies	62,190	51,485	84,072
Community workshops and training	218,786	382,246	383,795
Consultant fees	2,000	49,104	144,952
Amortization of tangible capital assets	-	-	0
Facilities, rent, utilities and land use (Note 20)	308,625	332,776	338,303
Allowance for funding settlements	-	287,670	17,113
Professional fees	11,000	8,400	25,000
Information technology services (Note 20)	37,160	32,160	33,920
Recruitment and relocation	5,000	1,188	12,549
Community development activities	6,000	7,870	14,114
Other costs	-	1,444	10,077
Insurance	1,900	1,703	3,710
Repairs and Maintenance	-	-	1,151
Elders and cultural activities	6,000	44,332	35,378
Advertising, promotions and donations	3,000	4,472	3,250
Staff development and functions	18,000	34,641	40,217
Food and kitchen supplies	-	894	3,137
Telephone and internet service	29,280	54,228	63,897
Equipment and furniture	10,000	-	17,554
Administration and program management costs (Note 20)	492,470	531,926	452,241
Total Expenses	19,623,379	21,366,500	21,484,569
Annual Surplus (Deficit)	97,402	(320,974)	(258,590)

Schedule 7 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2015

	Budget (Note 23)	2015	2014 <i>(Restated, Note 25)</i>
Revenue			
Federal Government: (Note 17)			
AANDC - Other	-	-	132,697
Health Canada - First Nations and Inuit Branch	12,633,078	14,575,230	13,483,944
Public Safety Canada	-	89,999	-
Canada Mortgage and Housing Corporation	-	2,025	2,025
Provincial Government:			
Sask Ministry of First Nations and Metis Relations	-	36,000	15,000
Saskatchewan Indian Institute of Technologies	1,030,762	1,146,709	1,120,825
Federation of Saskatchewan Indian Nations	501,832	559,494	516,872
Northern Lights Community Development Corporation	-	-	-
Other Sources	95,100	299,392	373,897
Total Revenue	14,260,772	16,708,849	15,645,260
Expenses			
Salaries and benefits	5,643,006	6,247,017	5,878,472
First Nations flow-through funding:			
Health transfer funds	1,438,149	1,490,799	1,302,356
Child care initiatives	912,000	989,714	984,766
Health Set contribution funds	1,519,682	1,550,001	1,585,894
Travel and vehicle operations	592,800	795,562	715,395
Community consultations	89,601	207,393	104,761
Boards, commissions and coordinator meetings	66,400	43,273	45,791
Sports and recreation activities	20,000	62,299	-
Stationary, materials, tools and supplies	295,380	611,669	411,007
Community workshops and training	6,000	189,991	72,034
Consultant fees	89,220	324,463	272,399
Amortization of tangible capital assets	102,196	122,390	114,050
Facilities, rent, utilities and land use (Note 20)	500,946	527,236	534,747
Allowance for funding settlements	-	-	85,782
Professional fees	49,000	62,047	76,149
Bank charges and interest	37,700	9,113	35,711
Information technology services (Note 20)	60,760	72,960	67,200
Recruitment and relocation	47,200	13,687	35,499
Community development activities	0	21,602	9,653
Other costs	91,771	147,513	26,307
Insurance	69,200	89,381	76,820
Repairs and Maintenance	52,725	66,980	90,807
Elders and cultural activities	47,000	57,518	32,390
Advertising, promotions and donations	3,000	20,462	7,241
Staff development and functions	104,894	135,257	111,033
Medical transportation, accommodations and supplies	1,502,800	1,166,497	880,048
Food and kitchen supplies	143,000	154,794	176,895
Telephone and internet service	80,930	83,467	87,452
Client activities and supplies	0	2,300	72,747
Furniture and equipment purchase	-	23,693	40,449
Administration and program management costs (Note 20)	1,214,463	1,300,031	1,153,641
Total Expenses	14,779,823	16,589,109	15,087,496
Annual Surplus (Deficit)	(519,051)	119,740	557,764

PADC Management Company Ltd.
Infrastructure Services
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2015

	Budget (Note 23)	2015	2014
Revenue			
Federal Government: (Note 17)			
Aboriginal Affairs and Northern Development Canada	3,011,220	3,399,742	2,959,526
AANDC - Other	-	-	13,611
Natural Resources Canada	-	-	55,000
Canada Mortgage and Housing Corporation	60,000	93,219	161,112
Provincial Government:			
Saskatchewan Ministry of Environment	1,410,000	1,562,900	1,455,177
Saskatchewan Indian Institute of Technologies	-	-	29,306
Other Sources	105,000	67,027	1,300
Total Revenue	4,586,220	5,122,888	4,675,032
Expenses			
Salaries and benefits	1,224,000	1,250,020	1,013,362
First Nations flow-through funding:			
Forest Fire Suppression	1,995,979	2,005,112	1,953,516
Maintenance Management Systems	59,000	59,000	59,000
Travel and vehicle operations	532,000	534,303	446,743
Community consultations	-	-	21,146
Boards, commissions and coordinator meetings	-	9,267	-
Stationary, materials, tools and supplies	33,640	90,568	43,610
Community workshops and training	63,000	221,595	377,292
Consultant fees	135,152	209,048	254,132
Facilities, rent, utilities and land use (Note 20)	99,686	113,300	106,395
Allowance for funding settlements	-	943	-
Information technology services (Note 20)	15,960	29,820	15,360
Environmental remediation projects	-	155,076	115,039
Other costs	-	-	-
Insurance	-	2,295	-
Advertising, promotions and donations	-	10,404	1,000
Staff development and functions	13,000	25,544	3,903
Telephone and internet service	11,500	18,638	15,484
Furniture and equipment purchase	-	-	2,810
Administration and program management costs (Note 20)	234,617	312,673	239,201
Total Expenses	4,417,534	5,047,606	4,667,993
Annual Surplus (Deficit)	168,686	75,282	7,039

Schedule 9 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2015

	Budget (Note 23)	2015	2014
Revenue			
Federal Government: (Note 17)			
Justice Canada	484,177	491,882	540,835
Corrections Services Canada	600,000	345,400	42,316
Provincial Government		-	-
Sask Ministry of Justice	497,464	620,266	647,258
Sask Ministry of Corrections and Public Safety	127,120	126,500	136,500
Northern Lights Community Development Corporation	22,000	25,000	-
Other Sources	24,000	26,598	24,072
Total Revenue	1,754,761	1,635,646	1,390,981
Expenses			
Salaries and benefits	1,376,140	1,290,312	1,073,262
Travel and vehicle operations	119,200	105,844	100,331
Boards, commissions and coordinator meetings	-	5,375	2,905
Stationary, materials, tools and supplies	55,184	34,414	97,040
Community workshops and training	1,000	67,615	23,794
Consultant fees	-	-	12,000
Amortization of tangible capital assets	5,298	9,333	7,137
Facilities, rent, utilities and land use (Note 20)	126,549	95,330	47,289
Allowance for funding settlements	-	-	(3,189)
Professional fees	4,000	4,000	4,000
Bank charges and interest	4,000	4,645	4,234
Information technology services (Note 20)	34,320	17,040	21,610
Recruitment and relocation	7,200	1,622	6,046
Other costs	24,000	22,404	25,468
Insurance	6,000	5,920	11,228
Repairs and Maintenance	36,000	24,053	23,095
Elders and cultural activities	30,800	26,777	1,797
Staff development and functions	5,700	3,310	3,085
Food and kitchen supplies	30,000	34,906	786
Telephone and internet service	12,168	20,783	19,353
Client activities and supplies	11,500	12,544	-
Equipment and furniture	-	2,468	-
Administration and program management costs (Note 20)	10,800	85,200	89,881
Total Expenses	1,899,859	1,873,895	1,571,152
Annual Surplus (Deficit)	(145,098)	(238,249)	(180,171)

Schedule 10 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2015

	Budget (Note 23)	2015	2014 <i>(Restated, Note 25)</i>
Revenue			
Federal Government: (Note 17)			
Health Canada - First Nations and Inuit Branch	1,302,890	1,293,841	1,052,888
Other Sources	15,535	31,991	19,585
Total Revenue	1,318,425	1,325,832	1,072,473
Expenses			
Salaries and benefits	692,341	749,201	746,114
Bank charges and interest	750	487	
Community workshops and training	383,909	262,770	325,884
Professional fees	45,974	29,167	32,801
Repairs and Maintenance	73,266	76,000	21,006
Telephone and internet service	37,478	33,213	30,693
Travel and vehicle operations	122,091	61,410	38,171
Amortization		32,002	39,649
Total Expenses	1,355,809	1,244,250	1,234,318
Annual Surplus (Deficit)	(37,384)	81,582	(161,845)